

By: Oliver Mills, Managing Director Adult Services

To: Adult Social Services Policy Overview Committee –
16 November 2007

Subject: **MEDIUM TERM PLAN 2008-09 TO 2010-11**

Classification: Unrestricted

Summary: To update the Committee on the Autumn Budget Statement report to Cabinet on 17 September 2007 and any later announcements by Government departments. In addition, to provide Members of the Committee with an opportunity to consider suggested service pressures and to develop savings proposals for the Directorate.

1. Introduction

- 1.1 The Autumn Budget Statement report by the Leader, Cabinet Member for Finance, Chief Executive and Director of Finance to Cabinet on 17 September 2007 set out the national and local context for KCC's medium term plan (MTP) for the period 2008-09 to 2010-11.
- 1.2 This report expands on that report, updates for the latest developments, looks in more detail at specific elements in the directorate medium term plan, and invites Members to make proposals for the services provided by the Adult Services Directorate.

2. Background

- 2.1 This paper summarises the current budget position for 2008-09 and is based on submissions to Corporate Finance as part of the Medium Term Plan process. Indicative cash limits for 2008-09 and 2009-10 were approved by County Council in February 2007 in the MTP for 2007-10. These figures are being updated for known changes such as transfers of activities or staff between portfolios, Comprehensive Spending Review 2007 and the forthcoming local government finance settlement, expected in late November or early December. This gives Members a starting point to review the 2008-11 MTP.
- 2.2 The indicative cash limits are consequently under review given that we are due to move into a relatively fixed three year settlement for local government funding.
- 2.3 The outcomes of the discussions at this meeting will feed into the continuing MTP process, of which the key dates are:

Provisional grant settlement	late November / early December
Update on provisional settlement	3 December Cabinet (if available)
Chancellor's pre-budget report	mid December (best guess)
Draft budget proposals released	21 January 2008
Corporate Services POC	25 January 2008
Cabinet	6 February 2008
County Council	19 February 2008

Further information on the budget timetable, as appended to the Autumn Budget Statement, is attached at Appendix 1 for further information.

To help inform the discussions, there is also a directorate budget monitoring report on this agenda, as there will be in January and on a regular basis thereafter.

3. Latest Developments: National Context

- 3.1 There are a number of national factors to take into account.
- 3.2 The government's Comprehensive Spending Review 2007 was published on 9 October 2007 and sets out national spending plans for the next three years, 2008-11.
- 3.3 The Chancellor's Pre Budget Report was announced the same day and sets out some further detail.
- 3.4 We are now working on assumptions for 2008-09 onwards which take into account the outcomes from those announcements, whilst awaiting the detail of the local government finance settlement which is still to come. There are no significant changes to our budget assumptions which were set out in the autumn Budget Statement in September. Key assumptions remain:
 - No increase in government formula grant
 - Council tax increase limited to a maximum of 5% per annum
 - The option to raise a precept on the business rate

4. Adult Services Priorities for the Medium Term Plan

- 4.1 The overall direction for Adult Social Services Directorate is now well established, and enclosed with this report is a first draft paper of the Medium Term Service Priorities for Adult Social Services which will shape our contribution to Section 3 of the Medium Term Plan.
- 4.2 Members will appreciate, from the information in Section 3 above, that the financial framework for the medium term will be very tough for all Directorates and comes at a time when demand for services has never been higher, both because more people need services and because of greater public expectations.

- 4.3 Whilst the Directorate is implementing modernisation changes that will increase efficiency and effectiveness, there does need to be awareness of the need to consider difficult decisions affecting the directorate in the medium term
- 4.4 Areas of spending priority for which significant additional funding is suggested are as follows:

Pay/Prices £7,968k – this covers the pay award and the increase in employers pension contributions for 2008/09 as advised by Corporate Finance. It also covers the increases resulting from incremental progression brought about by Single Status. The amount is less than previously estimated because increments will not be funded, with the increased costs being found from within existing resources. This amount also includes price increases for contracts with private and voluntary providers.

Legislative £1,245k – this relates to the Access and Systems Capacity and Preventative Technology grant. As alternative funding is available for the Assistive Technology innovations, the grant was assumed to be off-setting other pressures within the Directorate. However it should be noted that the grant was one-off, hence the pressure being reported in 2008/09.

Legislative £143k – this amount is required to meet the price requirement of Preserved Rights placements in the private and voluntary sector. The Government grant allocated each year does not include any inflationary uplift.

Demand £2,974k – this is the combined impact of the 2007/08 forecast overspend of £1,987k, together with the expected payback of the £1,987k in 2008/09. However, the impact is £1,000k less because of the additional resources available next year that were needed in 2007/08 to cover the payback of the 2006/07 overspend of £1,000k.

Demand £8,252k – current pressures within services for younger adults and older people indicate that at least this figure is required for demography in 2008/09 and future years (£6,964k for younger adults and £1,288k for older people).

Towards 2010 £500k – additional funding for Improved Health Care and Wellbeing will:

- Increase the number of people supported to live independently by 3,000 by 2010
- Strengthen the support provided to people caring for relatives and friends
- Ensure better planning to ease transition between childhood and adulthood.
- Enable work with Colleagues in the health service to reduce the number of avoidable admissions to hospital.
- Improve older people's economic well being by encouraging the take up of benefits.

Service Improvements £864k – this relates to the joint NHS/Social Care PFI for Gravesham Place that provides both nursing care for Older People with Mental Health needs, and day care facilities. The cost shown for 2008/09 is the final year of the revenue pressure and results from the initial health contributions being used.

4.5 The position can be summarised as follows:

	2008-09 £'000	2009-10 £'000	2010-11 £'000
Existing pressures in published MTP 2007- 2010			
Pay/Prices	8,607	10,219	
Legislative	1,388	146	
Demand	3,448	5,200	
Towards 2010	500	0	
Service Improvements	864	0	
New pressures			
Pay/Prices	-639	-1,692	8,729
Legislative	0	0	150
Demand	7,778	615	7,802
Towards 2010	0	0	0
Service Improvements	0	0	0

More detail is set out in the attached draft Medium Term Plan Financial appendices.

4.6 The Comprehensive Spending Review 2007 confirmed government's expectation of a 3% efficiency saving per annum for each of the next three years for local government budgets. The detail of the efficiency target is still being worked through but broadly, appears as expected to be based on gross budgets (with a few minor exceptions). That means an annual efficiency saving of £12.8m per annum (£38.4m cumulatively) for the portfolios covered by this committee.

4.7 The POC is asked to prioritise the functions and budget that it has oversight of and indicate what types and areas of savings, broadly, might be achievable and acceptable, if there were a savings requirement on the gross budget of:

- 1% which equates to £4.3m;
- 2% £8.5m; and
- 3% £12.8m;

To assist and remind Members of the current position, the current budgets for the functions they have oversight of are attached as appendices to this report. The appendices are copies of the relevant pages from the approved annual operating plans

5 Recommendation

5.1 Members are asked to:

- a) note the national and local context within which this MTP will be set.
- b) scrutinise the pressures attached to this report
- c) identify and express their relative priorities for services and to indicate, broadly, areas and types of savings and efficiencies that they consider could be realistically be achieved.

Michelle Goldsmith
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**Appendix 1 –
Timetable**

Key Milestone Dates

<i>What</i>	<i>Who</i>	<i>When</i>
Review of budget proposals and overall pressures, impacting upon the relevant directorates	Policy Overview Committees	7 – 20 November
Provisional Settlement – announcement by government and then analysis and interpretation for impact for KCC 2008-11	Financial Strategy Group – briefing for all members	Late November / early December <i>(timing not yet announced by government)</i>
Update on Provisional Settlement and review of corporate budget strategy (if announced - see above entry)	Cabinet	3 December
Chancellor of Exchequer Pre-Budget Report	Financial Strategy Group	December <i>(timing not yet announced by government)</i>
Budget proposals published and press conference	Cabinet	21 January
Review of budget proposals and overall pressures, impacting upon the relevant directorates	Policy Overview Committees	25 – 31 January
Final settlement for 2008-09	Cabinet	Late January/ early February <i>(timing not yet announced by government)</i>
Opportunity for Cabinet Scrutiny to consider proposed budget	Cabinet Scrutiny Committee	1 February
Cabinet recommends budget to Council	Cabinet	6 February
Council sets budget and precept	Council	19 February

Source: Autumn Budget Statement Report to Cabinet 17 September 2007 (Item 4)

Draft Submission for MTP –October 2007

Overall Objectives of the Portfolio

The overall objective of Kent Adult Social Services is:

To help the people of Kent to live independent and fulfilled lives safely in their local communities.

This objective is underpinned by:

- National Policy - The White Paper - 'Our Health, Our Care, Our Say'
- The Kent Agreement, especially Outcome 18 – 'Independence for All'
- Towards 2010 - Improved Health, Care and Well-being
- Active Lives – the Ten-Year Vision, which has been refreshed with the people who use our services
- ALfA – 'Active Lives for Adults'. This will be a major cultural change, which will see a shift in emphasis away from 'managing care packages' and towards supporting people in identifying how best to meet their own needs. It will transform all front line services.

Medium Term Service Priorities

a) Putting People First

- The continued drive to increase the use of Direct Payments, the development of 'individualised budgets', underpinned by key innovations such as the Kent Card, will offer a variety of ways for people to control the support they receive.
- Improve access to information and services including web based technologies such as the self-assessment website, the on line care directory and Kent TV.
- Promoting and developing services for carers, including developing more flexible respite opportunities shaped around individual need.
- Adult Protection. We will continue to meet our ongoing commitment to protecting all vulnerable adults from abuse. This work is supported through the multi-agency Adult Safeguards Committee for Kent and Medway.
- The roll out of the Brighter Futures Group project, which is funded by Government grant and encourages active older people to provide support to older people who need it.
- Involving the public in the development and improvement of services.
- The Directorate will continue to contribute to the Council's target to achieve Level 3 of The Equality Standard for Local Government by 2008.

b) Ensuring the availability of high quality services

- Developing preventative services to enable people to remain at home, which continues to be the focus across all client groups. Kent has been successful in bidding for the £1.5 million Government funded Partnerships for Older People Project. This is a two-year joint project with the Eastern and Coastal Kent Primary Care Trust and the Voluntary Sector.
- The continued development of the Telecare and Telehealth projects. Whole Systems Demonstrator - the Government has awarded Kent £5.1m to enable Health and social services to make new technologies available to many more people. Telehealth and Telecare will be a major part of the project, as will integrated working with Health.
- Developing employment opportunities for disabled people, people with learning disabilities and people with mental health problems.

- The implementation of the PFI project – Better Homes Active Lives. Over the next three years the project will deliver 340 high quality apartments and communal facilities for vulnerable people across Kent
- Continuing the work of Supporting People to enable people to live independently.
- Making a reality of Valuing People for people with learning disabilities. The District-based integrated teams with Health will be the main drivers for this.
- Transitional Planning: we are working with disabled young people and their families to ensure that plans are in place to enable them to fulfil their full potential.

c) Valuing, developing and supporting the social care workforce

A key aim, which underpins the workforce strategy, is to have a skilled workforce across the Health and social care sector. Other initiatives include:

- Implementation of our workforce strategies, underpinned by initiatives such as the staff care package, training and IIP (Investors in People)
- Promote training across the social care sector through the Social Care workforce training contract – ‘Training 4 Care’.

d) Working in Partnership

The delivery of our objectives can only be achieved in partnership. The new PCT arrangements in Kent are beginning to offer further opportunities for partnership working, building on our tradition of close working relationships with the Health Service. We continue to build upon our partnerships with the Private and Voluntary Sector, working with them closely to develop the new commissioning arrangements that are needed as more people choose to direct and control their own support services. Many of the initiatives already described involve partnership working, outlined are some further priorities in this area of work.

- The Joint Strategic Needs Assessment with Health will greatly encourage joint commissioning, which is essential to maximise scarce resources.
- Tackling delayed discharges from hospital, including the continued investment of reimbursement monies in a range of preventative schemes.
- Reducing avoidable admissions to Hospital, particularly of older people.
- Working with the Health Service, Public Health Department and other Agencies to tackle health inequalities and to promote healthy living opportunities.
- With Health we are working to provide new opportunities, through person centred planning, for people with learning disabilities who are in residential units managed by the NHS. Many of these units are not integrated in the community.

e) Making the best use of our resources

We face growing challenges. Resources are not likely to increase. It is imperative that we make the best use of resources through innovation and modernisation. We have embarked on a major programme of modernisation overseen by the Modernisation Board. Priorities are:

- ALfA – Active Lives for Adults. As already noted this is a major programme
- Development of mobile working.
- We are now fully revising all Learning Disability services.
- A Strategic Review of Older People Services is underway.
- The ‘Sustainable Communities’ work is critically important to ensure that there is the right community infrastructure in the large new developments.
- Maintaining the Directorate’s robust financial, planning and performance systems to ensure we continue to perform at a high level and develop efficient services.
- A new focus is meeting the wider responsibility for all adults that the managing director has been given by recent legislation. We are currently developing a ‘cross-cutting’ older people strategy with significant input from the public. Furthermore, we are exploring how support and information can be offered to those people who do not come into contact

with the Directorate, particularly those who 'self – fund' the support they receive. This is a major challenge in a County the size of Kent.

Risk Assessment

(a) Demand Outstripping Resources

The Directorate is currently managing significant increases in activity, which is placing major pressure on available resources. The key factors are that both demand and the cost of providing social services is increasing. The reasons for this have been well documented in past reports and are briefly summarised below:

- Demand is increasing as a result of demographic changes. The numbers of older and disabled people in Kent are increasing. However, this is not just about absolute numbers, but also the level of need that individuals have. For example numbers of people with dementia are rising fast, as is the number of young people with severe and profound disabilities coming through the transition process.
- Increased choice and control (Direct Payments) is resulting in people who previously did not receive support now coming forward, so we are dealing with a tranche of unmet need.
- The Government's policy direction (as reflected in Active Lives) and the new initiatives we are putting in place to support this, is increasing people's expectations.

In the short term we have in place a range of management actions and efficiencies designed within our set priorities to mitigate against some of the demand and resource pressures that are being experienced. This has included raising the Charging Policy in line with the Government's Fair Charging Policy. The pressures outlined above are of a long-term nature. The financial, planning and performance systems we have in place have enabled us to evaluate these pressures we currently face. Many of the longer-term initiatives outlined above are aimed at tackling these issues.

(b) Social Care Market

Over 80% of services in adult social care are procured from the Voluntary and Private Sectors, part of their role being the modernisation / personalisation of services. It is particularly important that we continue to work closely with the sector to ensure that prices are realistic, whilst acknowledging the challenges this presents.

A significant pressure is the growing need for Adult Services to intervene and support 'former self-funders' - people in residential and nursing care who were paying for themselves and who have run out of money.

(c) Grants Issues

The current budget is predicated on a range of Government grants including Access and Systems Capacity and Preserved Rights. Although the Comprehensive Spending Review 2007 has been announced we still do not know what the full impact will be on these grants, which could add pressures to the overall budgets. Uncertainties continue to remain in the long term with these grants.

(d) The Health Service

There continues to be significant pressure on Health Service budgets. However, because the new Health Service structure is co-terminus with Adult Social Services Areas, it will make it easier to engage in joint planning. In the future the new joint performance framework will mean that our outcomes will be jointly measured against a common vision, as outlined in 'Our Health Our Care Our Say'. Therefore, it will be essential for us to work closely together.

(e) The placement of vulnerable adults by other local authorities in Kent

The placement of Looked After Children by other authorities in Kent has attracted much attention. Similar issues are also faced by the placement of vulnerable adults by other local authorities and Health organisations. Kent has above average numbers of residential and nursing beds within the Private Sector and other authorities use many of these. Furthermore, these placements also have an inflationary effect on prices, as many of these authorities are willing to pay above our rates in order to secure placements. The wider responsibility for all adults in Kent, which the Manager Director now has through legislation increases the importance of this issue

Appendix 3 – Draft of MTP financial appendices for Adult Services portfolio

Adult Services Portfolio Revenue Budget

	2008-09 £000s	2009-10 £000s	2010-11 £000s
Pay & Prices:			
Pay, Employer's Pension contributions, Single Status & Prices for Private & Voluntary Sector purchasing	7,968	8,527	8,729
	7,968	8,527	8,729
Government/Legislative Pressures:			
Access & Systems Capacity & Preventative Technology	1,245	0	0
Preserved Rights Prices	143	146	150
	1,388	146	150
Demand/Demographic Led:			
Pressure from 2006/07	-1,000	0	0
Underlying Pressure from 2007-08	1,987		
Roll forward of 07-08 Pressure	1,987	-1,987	
Increased demand for services	8,252	7,802	7,802
	11,226	5,815	7,802
Delivery of Towards 2010 Targets:			
Improved Health Care and Wellbeing	500	0	0
	500	0	0
Service Strategies and Improvements:			
Joint NHS/Social Care Improvement (Gravesham PFI)	864	0	0
	864	0	0

Appendix 4 – Existing 2007-08 budgets

ADULTS (OLDER PERSONS) – Budget & Services													
2006-07		2007-08											
Controllable	FTE	Activity/Budget Line		FTE	Employee	Running	Contracts	Transfer	Gross	External	Internal	Controllable	Cabinet
Expenditure					costs	Costs	&	Payments	Expenditure	Income	Income	Expenditure	Member
£'000					£'000	£'000	Projects	& Recharges	£'000	£'000	£'000	£'000	
		Residential Care											
-3,336.4		41A	KCC Residential		0.0	0.0	0.0	0.0	0.0	-3149.1	0.0	-3149.1	KL
39,159.5		41B	Ind Sector Res Care		0.0	0.0	37373.4	0.0	37373.4	-15342.8	0.0	22030.6	KL
20,951.6		41C	Ind Sector Nursing Homes		0.0	0.0	28495.6	0.0	28495.6	-9597.7	0.0	18897.9	KL
27.3		41D	Preserved rights - Older People residential homes		0.0	0.0	5489.6	0.0	5489.6	-4153.2	0.0	1336.4	KL
12.0		41E	Preserved rights - Older People nursing homes		0.0	0.0	1062.6	0.0	1062.6	-1062.5	0.0	0.0	KL
372.2		41G	Preserved rights - Older People Res Pre 2002		0.0	0.0	1015.5	0.0	1015.5	-508.2	0.0	507.3	KL
12.9		41H	Preserved rights - Older People Nursing Pre 2002		0.0	0.0	332.9	0.0	332.9	-158.8	0.0	174.1	KL
0.0		41K	RNCC		0.0	0.0	6130.2	0.0	6130.2	-6130.2	0.0	0.0	KL
1,357.8		41M	OPMH Residential		0.0	0.0	23522.9	0.0	23522.9	-7215.4	0.0	16307.5	KL
1,102.8		41N	OPMH Nursing		0.0	0.0	5898.0	0.0	5898.0	-1233.9	0.0	4664.1	KL
59,659.7			TOTAL RESIDENTIAL CARE		0.0	0.0	109320.7	0.0	109320.7	-48552.0	0.0	60768.7	
		Community Care											
-1,060.5		45A	KCC Home Care Service		0.0	6689.3	0.0	0.0	6689.3	-9273.3	0.0	-2584.0	KL
1,110.2		45B	Direct Payments		0.0	0.0	3986.3	0.0	3986.3	-163.8	0.0	3822.5	KL
1,978.5		45C	Ind Sector Day Care		0.0	56.5	2790.3	0.0	2846.8	-778.2	0.0	2068.6	KL
1,161.1		45D	Ind Sector Meals Service		0.0	0.0	2481.3	0.0	2481.3	-1624.9	0.0	856.4	KL
29,946.2		45E	Ind Sector Home Care		0.0	0.0	35257.2	0.0	35257.2	-4617.7	0.0	30639.5	KL
4,427.9		45F	Voluntary Orgs		0.0	0.0	6198.2	0.0	6198.2	-1494.9	0.0	4703.3	KL
0.0		45L	Internal Trading Older People Day Care		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
133.3		45V	Client Transport		0.0	83.3	0.0	0.0	83.3	-5.0	0.0	78.3	KL
0.0		45T	Assistive Technology		5.1	0.0	0.0	0.0	5.1	0.0	0.0	5.1	KL

0.0	45W	Area Use Day Centre		64.7	68.3	40.9	0.0	173.9	-10.0	0.0	163.9	KL
37,696.8		TOTAL COMMUNITY CARE		69.8	6897.4	50754.2	0.0	57721.4	-17967.8	0.0	39753.6	
		Older People's Direct Service Unit										
13,981.7	41F	Linked Service Centres		10892.6	1481.0	0.0	53.6	12427.2	-12.7	0.0	12414.5	KL
3,016.0	41W	Integrated Care Centres		3387.3	570.2	5601.0	0.0	9558.5	-3535.3	0.0	6023.2	KL
2,910.1	45G	KCC Day Care		1880.9	696.2	0.0	18.5	2595.6	-158.7	0.0	2436.9	KL
19,907.8		TOTAL OLDER PEOPLE'S DIRECT SERVICE UNIT		16160.8	2747.4	5601.0	72.1	24581.3	-3706.7	0.0	20874.6	
		Kent Homecare Services										
0.0	45K	KCC Homecare		5918.1	-6027.3	0.0	109.2	0.0	0.0	0.0	0.0	KL
0.0		TOTAL KCC HOMECARE SERVICE		5918.1	-6027.3	0.0	109.2	0.0	0.0	0.0	0.0	
		Assessment and related services										
16,450.6	49G	Adults Team		17036.3	920.9	97.1	-0.2	18054.1	-1604.6	0.0	16449.5	KL
133,714.8		TOTAL SERVICES FOR OLDER PERSONS		39185.0	4538.4	165773.0	181.1	209677.5	-71831.1	0.0	137846.4	
		<u>Memorandum Items:</u>										
0.0		Central Overheads										
0.0		Capital charges										
0.0		Directorate Overheads										
133,714.8		Total Cost of Unit									137846.4	

ADULTS (VALUING PEOPLE) - Budget & Services

2006-07		2007-08										
Controllable	FTE	Activity/Budget Line	FTE	Employee	Running	Contracts	Transfer	Gross	External	Internal	Controllable	Cabinet
Expenditure				costs	Costs	&	Payments	Expenditure	Income	Income	Expenditure	Member
£'000				£'000	£'000	Projects	£'000	£'000	£'000	£'000	£'000	
						& Recharges						
		Residential Care										
-109.0		42A Adult Support Units		0.0	0.0	0.0	0.0	0.0	-127.7	0.0	-127.7	KL
25,343.7		42B Ind Sector Residential Care		0.0	0.0	33668.8	0.0	33668.8	-5136.1	0.0	28532.7	KL
0.0		42 C Ind Sector Nursing Care		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
972.8		42 D Preserved rights - learning difficulties		0.0	0.0	4196.9	0.0	4196.9	-2876.6	0.0	1320.3	KL
11,224.1		42E Preserved rights - learning difficulties Pre 2002		0.0	0.0	21535.8	0.0	21535.8	-9844.5	0.0	11691.3	KL
0.0		42K RNCC		0.0	0.0	43.4	0.0	43.4	-43.4	0.0	0.0	KL
37,431.6		TOTAL RESIDENTIAL CARE		0.0	0.0	59444.9	0.0	59444.9	-18028.2	0.0	41416.7	
		Community Care										
-179.5		46A KCC Home Care Service		0.0	0.0	0.0	0.0	0.0	-228.1	0.0	-228.1	KL
572.8		46B Direct Payments		0.0	0.0	3151.1	0.0	3151.1	-77.1	0.0	3074.0	KL
3,067.5		46 C Ind Sector Day Care		0.0	549.6	2625.2	0.0	3174.8	-36.8	0.0	3138.0	KL
0.0		46 D Ind Sector Meals Service		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
1,396.4		46E Ind Sect Home Care		0.0	0.0	3087.6	0.0	3087.6	-1395.5	0.0	1692.1	KL
181.0		46F Voluntary Orgs		0.0	0.0	823.7	0.0	823.7	-335.6	0.0	488.1	KL
0.0		46 H Internal Trading LD ILS		0.0	0.0	0.0	0.0	0.0	-400.0	0.0	-400.0	KL
112.8		46L Internal Trading LD Day Opportunities		0.0	112.8	0.0	0.0	112.8	0.0	0.0	112.8	KL
0.0		46 M Internal Trading LD Group Homes		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
1,064.9		46V Client Transport		0.0	363.1	0.0	0.0	363.1	-0.2	0.0	362.9	KL
349.8		46 Supported & Other		0.0	0.0	1363.7	0.0	1363.7	-183.1	0.0	1180.6	KL

SERVICE												
		Adult Services Provider Unit										
133.7	43F	KCC Res Care		127.4	17.3	0.0	0.0	144.7	-4.4	0.0	140.3	KL
126.8	47X	Ind Living Scheme		124.8	4.9	0.0	0.0	129.7	0.0	0.0	129.7	KL
181.8	47Y	Resource Centres		183.9	49.4	0.0	0.0	233.3	-9.3	0.0	224.0	KL
442.3		TOTAL PD SERVICES PROVIDER UNIT		436.1	71.6	0.0	0.0	507.7	-13.7	0.0	494.0	
19,117.7		TOTAL SERVICES FOR PD		997.5	461.2	26197.3	0.0	27655.9	-6796.6	0.0	20859.3	
		<u>Memorandum Items:</u>										
0.0		Central Overheads										
0.0		Capital charges										
0.0		Directorate Overheads										
19,117.7		Total Cost of Unit									20859.3	

ADULTS (GENERIC) - Budget & Services

2006-07		2007-08										
Controllable Expenditure	FTE	Activity/Budget Line	FTE	Employee costs	Running Costs	Contracts & Projects	Transfer Payments & Recharges	Gross Expenditure	External Income	Internal Income	Controllable Expenditure	Cabinet Member
£'000				£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
669.9	49L	Direct Payments Staffing		676.7	71.6	0.0	-60.0	688.3	-42.7	0.0	645.6	KL
3,899.3	49M	Generic - Adult Services		4872.2	729.4	688.8	-126.9	6163.5	-2851.4	0.0	3312.1	KL
0.0	49X	Exchequer Staffing		1310.0	127.3	0.0	0.0	1437.3	0.0	0.0	1437.3	KL
4,569.2		TOTAL GENERIC		6858.9	928.3	688.8	-186.9	8289.1	-2894.1	0.0	5395.0	
		<u>Memorandum Items:</u>										
0.0		Central Overheads										
0.0		Capital charges										
0.0		Directorate Overheads										
4,569.2		Total Cost of Unit									0.0	

TOTAL ADULTS - Budget & Services

2006-07		2007-08										
Controllable	FTE	Activity/Budget Line	FTE	Employee costs	Running Costs	Contracts & Projects	Transfer Payments	Gross Expenditure	External Income	Internal Income	Controllable Expenditure	Cabinet Member
£'000				£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
		Residential Care										
-3,336.4		41A KCC Residential		0.0	0.0	0.0	0.0	0.0	-3149.1	0.0	-3149.1	KL
39,159.5		41B Ind Sector Res Care		0.0	0.0	37373.4	0.0	37373.4	-15342.8	0.0	22030.6	KL
20,951.6		41 C Ind Sector Nursing Homes		0.0	0.0	28495.6	0.0	28495.6	-9597.7	0.0	18897.9	KL
27.3		41 D Preserved rights - Older People residential homes		0.0	0.0	5489.6	0.0	5489.6	-4153.2	0.0	1336.4	KL
12.0		41E Preserved rights - Older People nursing homes		0.0	0.0	1062.6	0.0	1062.6	-1062.5	0.0	0.0	KL
372.2		41 G Preserved rights - Older People Res Pre 2002		0.0	0.0	1015.5	0.0	1015.5	-508.2	0.0	507.3	KL
12.9		41 H Preserved rights - Older People Nursing Pre 2002		0.0	0.0	332.9	0.0	332.9	-158.8	0.0	174.1	KL
0.0		41K RNCC		0.0	0.0	6130.2	0.0	6130.2	-6130.2	0.0	0.0	KL
1,357.8		41 M OPMH Residential		0.0	0.0	23522.9	0.0	23522.9	-7215.4	0.0	16307.5	KL
1,102.8		41 N OPMH Nursing		0.0	0.0	5898.0	0.0	5898.0	-1233.9	0.0	4664.1	KL
-109.0		42A Adult Support Units		0.0	0.0	0.0	0.0	0.0	-127.7	0.0	-127.7	KL
25,343.7		42B Ind Sector Residential Care		0.0	0.0	33668.8	0.0	33668.8	-5136.1	0.0	28532.7	KL
0.0		42 C Ind Sector Nursing Care		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
972.8		42 D Preserved rights - learning difficulties		0.0	0.0	4196.9	0.0	4196.9	-2876.6	0.0	1320.3	KL
11,224.1		42E Preserved rights - learning difficulties Pre 2002		0.0	0.0	21535.8	0.0	21535.8	-9844.5	0.0	11691.3	KL
0.0		42K RNCC		0.0	0.0	43.4	0.0	43.4	-43.4	0.0	0.0	KL
-79.6		43A KCC Residential Care		0.0	0.0	0.0	0.0	0.0	-78.4	0.0	-78.4	KL

8,463.7	43B	Ind Sect Res Care		0.0	0.0	9516.4	0.0	9516.4	-1593.3	0.0	7923.2	KL
33.7	43D	Preserved rights - physical disabilities		0.0	0.0	227.3	0.0	227.3	-227.3	0.0	0.0	KL
1,243.2	43E	Preserved rights - physical disabilities Pre 2002		0.0	0.0	2106.6	0.0	2106.6	-1309.8	0.0	796.8	KL
0.0	43K	RNCC		0.0	0.0	299.0	0.0	299.0	-299.0	0.0	0.0	KL
106,752.3		TOTAL RESIDENTIAL CARE		0.0	0.0	180914.9	0.0	180914.9	-70088.0	0.0	110827.0	
		Community Care										
-1,060.5	45A	KCC Home Care Service		0.0	6689.3	0.0	0.0	6689.3	-9273.3	0.0	-2584.0	KL
1,110.2	45B	Direct Payments		0.0	0.0	3986.3	0.0	3986.3	-163.8	0.0	3822.5	KL
1,978.5	45C	Ind Sector Day Care		0.0	56.5	2790.3	0.0	2846.8	-778.2	0.0	2068.6	KL
1,161.1	45D	Ind Sector Meals Service		0.0	0.0	2481.3	0.0	2481.3	-1624.9	0.0	856.4	KL
29,946.2	45E	Ind Sector Home Care		0.0	0.0	35257.2	0.0	35257.2	-4617.7	0.0	30639.5	KL
4,427.9	45F	Voluntary Orgs		0.0	0.0	6198.2	0.0	6198.2	-1494.9	0.0	4703.3	KL
0.0	45L	Internal Trading Older People Day Care		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
133.3	45V	Client Transport		0.0	83.3	0.0	0.0	83.3	-5.0	0.0	78.3	KL
0.0	45T	Assistive Technology		5.1	0.0	0.0	0.0	5.1	0.0	0.0	5.1	KL
0.0	45W	Area Use Day Ctres		64.7	68.3	40.9	0.0	173.9	-10.0	0.0	163.9	KL
-179.5	46A	KCC Home Care Service		0.0	0.0	0.0	0.0	0.0	-228.1	0.0	-228.1	KL
572.8	46B	Direct Payments		0.0	0.0	3151.1	0.0	3151.1	-77.1	0.0	3074.0	KL
3,067.5	46C	Ind Sector Day Care		0.0	549.6	2625.2	0.0	3174.8	-36.8	0.0	3138.0	KL
0.0	46D	Ind Sector Meals Service		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
1,396.4	46E	Ind Sect Home Care		0.0	0.0	3087.6	0.0	3087.6	-1395.5	0.0	1692.1	KL
181.0	46F	Voluntary Orgs		0.0	0.0	823.7	0.0	823.7	-335.6	0.0	488.1	KL
0.0	46H	Internal Trading LD ILS		0.0	0.0	0.0	0.0	0.0	-400.0	0.0	-400.0	KL
112.8	46L	Internal Trading LD Day Opportunities		0.0	112.8	0.0	0.0	112.8	0.0	0.0	112.8	KL
0.0	46M	Internal Trading LD Group Homes		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
1,064.9	46V	Client Transport		0.0	363.1	0.0	0.0	363.1	-0.2	0.0	362.9	KL
349.8	46	Supported & Other		0.0	0.0	1363.7	0.0	1363.7	-183.1	0.0	1180.6	KL

		W	Accommodation										
513.4		46Y	Ind Sector Group Homes		0.0	0.0	1446.1	0.0	1446.1	-75.2	0.0	1370.9	KL
-292.8		47A	KCC Home Care Service		0.0	561.4	0.0	0.0	561.4	-788.1	0.0	-226.7	KL
1,710.8		47B	Direct Payments		0.0	0.0	5679.3	0.0	5679.3	-389.2	0.0	5290.1	KL
1,251.9		47 C	Ind Sector Day Care		0.0	279.4	641.5	0.0	920.9	0.0	0.0	920.9	KL
0.0		47 D	Ind Sector Meals Service		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
5,262.1		47E	Ind Sector Home Care		0.0	0.0	6828.3	0.0	6828.3	-1702.4	0.0	5125.9	KL
589.6		47F	Voluntary Organisations		0.0	0.0	898.9	0.0	898.9	-335.4	0.0	563.5	KL
-1.0		47 H	Internal Trading PD ILS		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
23.5		47L	Assisted Phone Alarms		0.0	21.3	0.0	0.0	21.3	0.0	0.0	21.3	KL
0.0		47 N	Internal Trading PD Resource Centres		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
470.4		47V	Client Transport		0.0	88.9	0.0	0.0	88.9	-60.1	0.0	28.8	KL
0.0		47 W	Supported & Other Accommodation		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
53,790.3			TOTAL COMMUNITY CARE	7.60	69.8	8873.9	77299.6	0.0	86243.3	-23974.6	0.0	62268.7	
			Older People's Direct Service Unit										
13,981.7		41F	Linked Service Centres		10892.6	1481.0	0.0	53.6	12427.2	-12.7	0.0	12414.5	KL
3,016.0		41 W	Integrated care Centres		3387.3	570.2	5601.0	0.0	9558.5	-3535.3	0.0	6023.2	KL
2,910.1		45 G	KCC Day Care		1880.9	696.2	0.0	18.5	2595.6	-158.7	0.0	2436.9	KL
19,907.8	708.6		TOTAL OLDER PEOPLE'S DIRECT SERVICE UNIT	621.10	16160.8	2747.4	5601.0	72.1	24581.3	-3706.7	0.0	20874.6	
			Kent Homecare Services										
0.0		45K	KCC Homecare		5918.1	-6027.3	0.0	109.2	0.0	0.0	0.0	0.0	KL
0.0		46K	KCC Home Care		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
0.0		47K	KCC Home Care		561.4	-561.4	0.0	0.0	0.0	0.0	0.0	0.0	KL
0.0	205.3		TOTAL KCC HOMECARE SERVICE	175.5	6479.5	-6588.7	0.0	109.2	0.0	0.0	0.0	0.0	
			Adult Services Provider Unit										
3,404.3		42F	Adult Support Units		3087.7	174.4	20.8	31.2	3314.1	-36.6	0.0	3277.5	KL
7,793.4		46 N	Day Opps LD		6670.9	1778.2	0.0	43.4	8492.5	-311.5	0.0	8181.0	KL

5.7		46P	Pre-Work Programme		0.0	10.3	0.0	0.0	10.3	-8.1	0.0	2.2	KL
38.7		46 R	Unstaffed Group Homes		52.2	5.2	0.0	0.0	57.4	-9.7	0.0	47.7	KL
328.7		46T	Adult Link Family		257.3	56.3	6.1	0.0	319.7	0.0	0.0	319.7	KL
704.0		46X	Ind Living Scheme		2534.6	-1361.6	12.5	0.0	1185.5	-317.7	0.0	867.8	KL
133.7		43F	KCC Res Care		127.4	17.3	0.0	0.0	144.7	-4.4	0.0	140.3	KL
126.8		47X	Ind Living Scheme		124.8	4.9	0.0	0.0	129.7	0.0	0.0	129.7	KL
181.8		47Y	Resource Centres		183.9	49.4	0.0	0.0	233.3	-9.3	0.0	224.0	KL
12,717.1	521.4		TOTAL ADULT SERVICES PROVIDER UNIT		494.2	13038.8	734.4	39.4	74.6	13887.2	-697.3	0.0	13189.9
193,167.5	1,435.3		TOTAL ADULT SERVICES		1,298.4	35,748.9	5,767.0	263,855.0	255.9	305,626.8	-98,466.6	0.0	207,160.2
			Assessment and related services										
16,450.6		49 G	Adults Team		17036.3	920.9	97.1	-0.2	18054.1	-1604.6	0.0	16449.5	KL
3,376.9		49 H	Valuing People KCC - Area		3174.6	230.4	0.0	0.0	3405.0	-465.3	0.0	2939.7	KL
0.0		49K	LD S31 Pooled Budget		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
			Strategic & Management										
669.9		49L	Direct Payments Staffing		676.7	71.6	0.0	-60.0	688.3	-42.7	0.0	645.6	KL
3,899.3		49 M	Generic - Adult Services		4872.2	729.4	688.8	-126.9	6163.5	-2851.4	0.0	3312.1	KL
0.0		49X	Exchequer Staffing		1310.0	127.3	0.0	0.0	1437.3	0.0	0.0	1437.3	KL
7,946.1	731.3		TOTAL ADULT SERVICES A&R		785.05	27,069.7	2,079.6	785.9	-187.1	29,748.1	-4,964.0	0.0	24,784.1
201,113.6	2,166.6		TOTAL SERVICES FOR ADULTS		2,083.4	62,818.6	7,846.6	264,640.9	68.8	335,374.9	-	0.0	231,944.3
										103,430.6			

			<u>Memorandum Items:</u>										
6,671.3			Central Overheads									7858.5	
574.1			Capital charges									525.1	
0.0			Directorate Overheads										
208,359.0			Total Cost of Unit									240327.9	

ADULTS (SESEU) - Budget & Services

2006-07		2007-08											
Controllable Expenditure	FTE	Activity/Budget Line		FTE	Employee costs	Running Costs	Contracts & Projects	Transfer Payments & Recharges	Gross Expenditure	External Income	Internal Income	Controllable Expenditure	Cabinet Member
£'000					£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
1,012.2		53A	SESEU KCC Community Care LD		1329.5	320.8	0.0	0.0	1650.3	-578.9	0.0	1071.4	KL
267.8		53B	SESEU KCC Community Care MH		245.9	46.8	0.0	0.0	292.7	-15.8	0.0	276.9	KL
307.0		53C	SESEU Administration		290.3	22.3	0.0	0.0	312.6	-7.6	0.0	305.0	KL
0.0		53T	Internal Trading - SESEU		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	KL
1,587.0	68.3	TOTAL	SESEU	72.2	1865.7	389.9	0.0	0.0	2255.6	-602.3	0.0	1653.3	
			<u>Memorandum Items:</u>										
103.3			Central Overheads									56.0	
16.7			Capital charges									11.2	
0.0			Directorate Overheads										
1,707.0			Total Cost of Unit									67.2	

Summary Total - Adult Social Services Directorate

2006-07		2007-08											
Controllable	FTE	Activity/Budget Line	FTE	Employee	Running	Contracts	Transfer	Gross	External	Internal	Controllable	Overheads	Cabinet
Expenditure				Costs	Costs	&	Payments	Expenditure	Income	Income	Expenditure		Member
£'000				£'000	£'000	Projects	£'000	£'000	£'000	£'000	£'000	£'000	
						& Recharges							
201,113.6	2,166.6	Services for Adults	2,083.4	62,818.6	7,846.6	264,640.9	68.8	335,374.9	-	0.0	231,944.3		KL
15,276.3	276.2	Mental Health Services	254.8	9,041.9	671.9	13,210.8	251.5	23,176.1	103,430.6	-7,229.6	0.0	15,946.5	KL
7,090.5	155.7	OT & Sensory Disabilities Unit	135.1	4,909.5	3,663.8	1,428.8	-224.8	9,777.3	-2,933.0	0.0	6,844.3		KL
1,587.0	68.3	SESEU	72.2	1,865.7	389.9	0.0	0.0	2,255.6	-602.3	0.0	1,653.3		KL
628.5	7.0	Strategic & Area Management	7.0	613.6	169.9	0.0	0.0	783.5	-5.4	0.0	778.1		KL
0.0	16.0	Supporting People	16.0	734.7	1,385.9	30,727.7	80.0	32,928.3	-32,928.3	0.0	0.0		KL
4,370.1	125.6	Performance, Contracting & Planning Unit	134.4	5,299.7	971.0	906.9	26.8	7,204.4	-1,722.8	0.0	5,481.6		KL
12,730.4	248.8	Training, Duty Service and Support	212.6	11,891.9	5,681.5	84.7	-2,447.1	15,211.0	-4,460.4	-112.2	10,638.4		KL
345.6	8.6	Gypsy Unit	8.6	256.5	45.7	321.6	4.0	627.8	-281.5	0.0	346.3		KL
	0.0	AAARE	0.0	0.0	50.0	0.0	0.0	50.0	0.0	0.0	50.0		KL
243,141.9	3,072.8	Controllable Totals	2,924.0	97,432.1	20,876.2	311,321.4	-2,240.8	427,388.9	-	-112.2	273,682.8		
									153,593.9				
		<u>Memorandum Items:</u>											
9,927.7		Central Overheads										9,271.0	
637.3		Capital charges										571.0	
0.0		Directorate Overheads											
253,706.9		Total Cost of Unit										283,524.8	
												-283,524.8	

